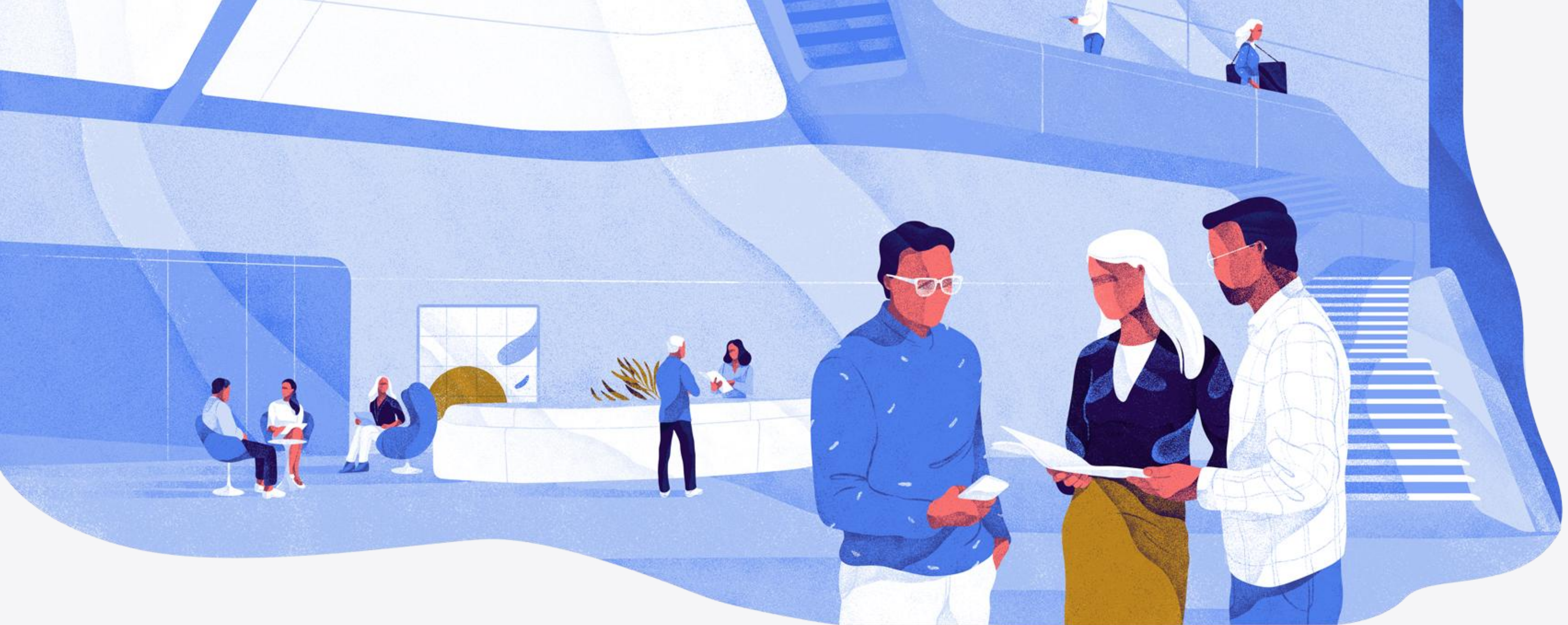




The ultimate innovation platform.

PLUGANDPLAY NEOCITY

Today we are
the ultimate
innovation
platform.



ACCELERATOR PROGRAM

We run over 60 industry-
themed accelerator programs
a year in cities across the
world.

CORPORATE INNOVATION

We supercharge the
innovation of over 500
industry-leading
corporations.



VENTURE CAPITAL

We invest in over 200
companies a year and co-
invest with the world's best
VCs.



Plug and Play in a nutshell

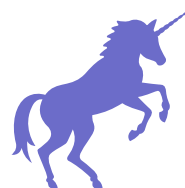
WE HELP YOU IN EVERY STEP OF YOUR INNOVATION JOURNEY

Plug and Play is a leading global Open Innovation Company:
We enable the world's biggest companies to take their open innovation activities to a new level.



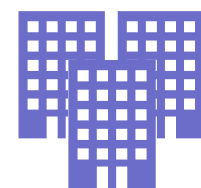
100k+

Curated
Startups in our
network



34+

Unicorns
Invested



550+

Corporate
Partners



60+

Offices
Worldwide

Selected Corporate Partners



Plug and Play in a nutshell

WE HELP YOU IN EVERY STEP OF YOUR INNOVATION JOURNEY

Plug and Play is a leading global Open Innovation Company:
We enable the world's biggest companies to take their open innovation activities to a new level.

New!



100k+

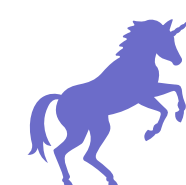
Curated
Startups in our
network

New!

ZAMA

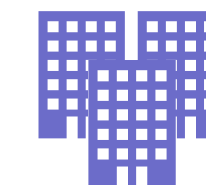
New!

SYNOPSYS®



34+

Unicorns
Invested



550+

Corporate
Partners



60+

Offices
Worldwide

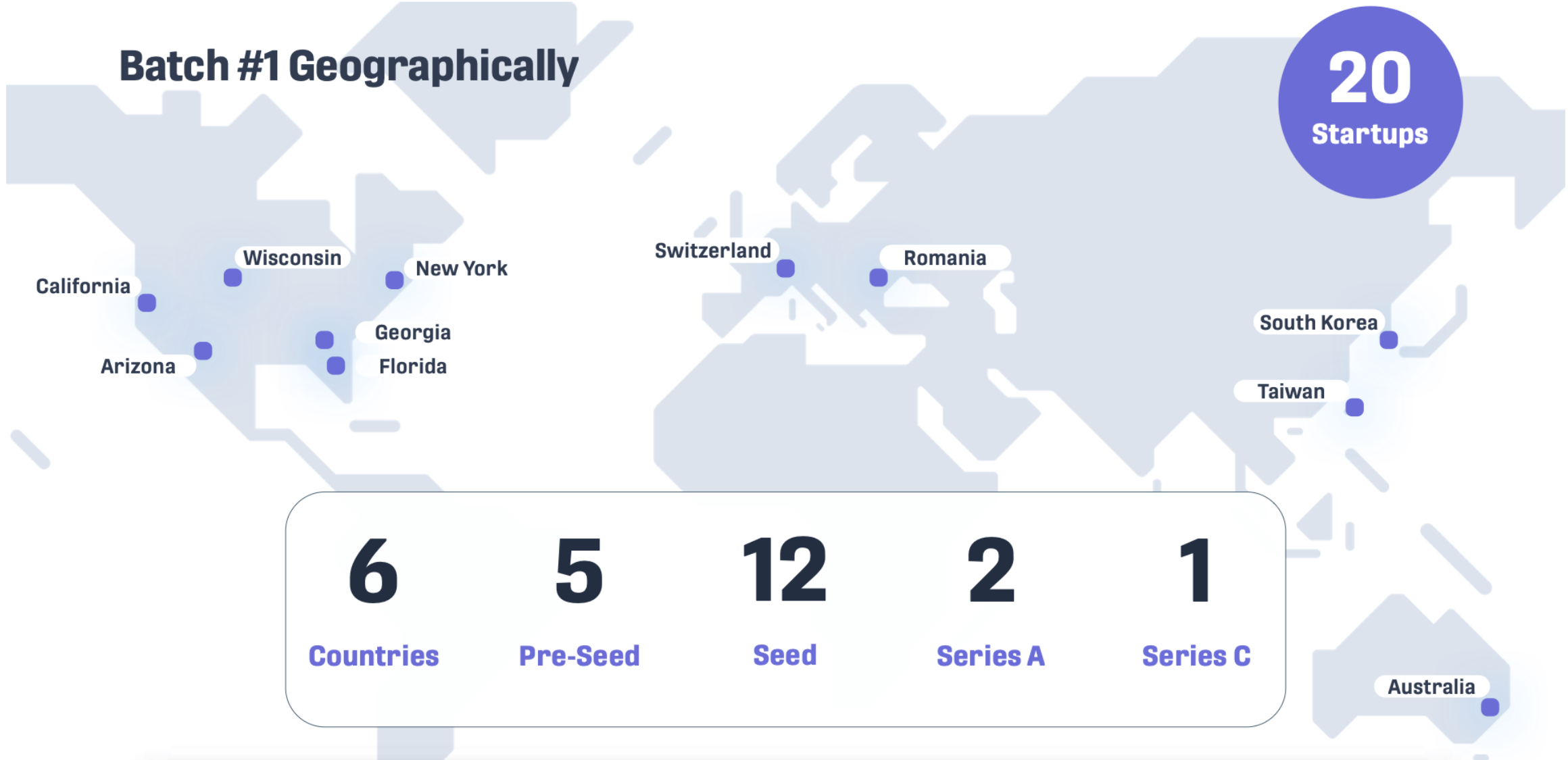
Selected Corporate Partners



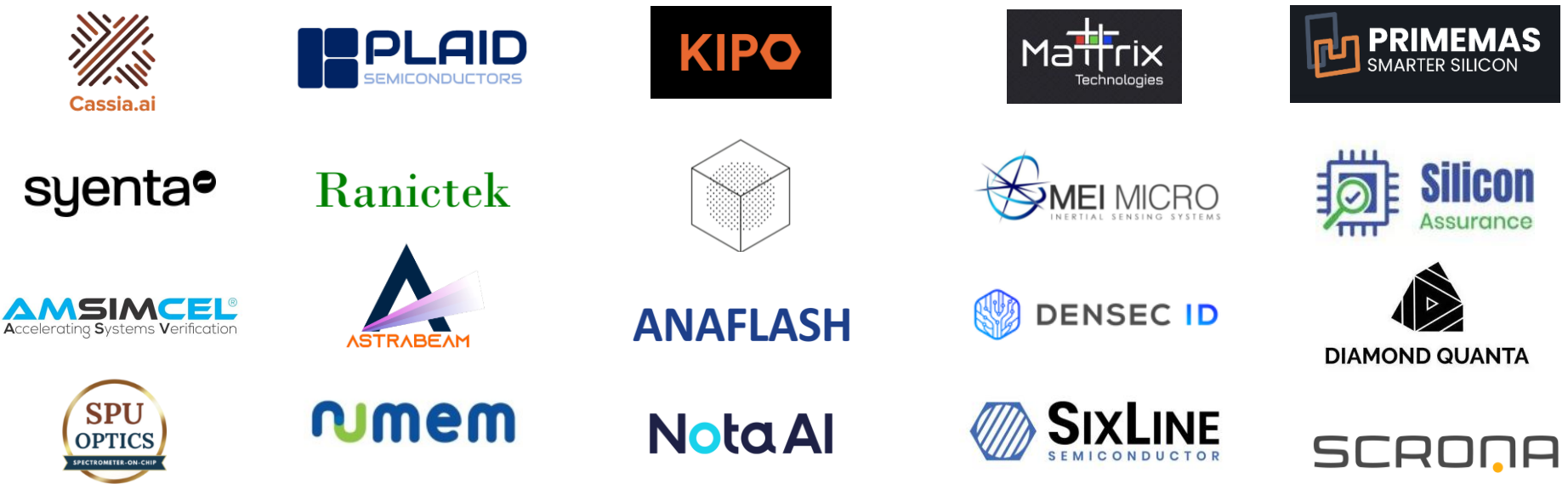
Domain expertise is wide ranging and global



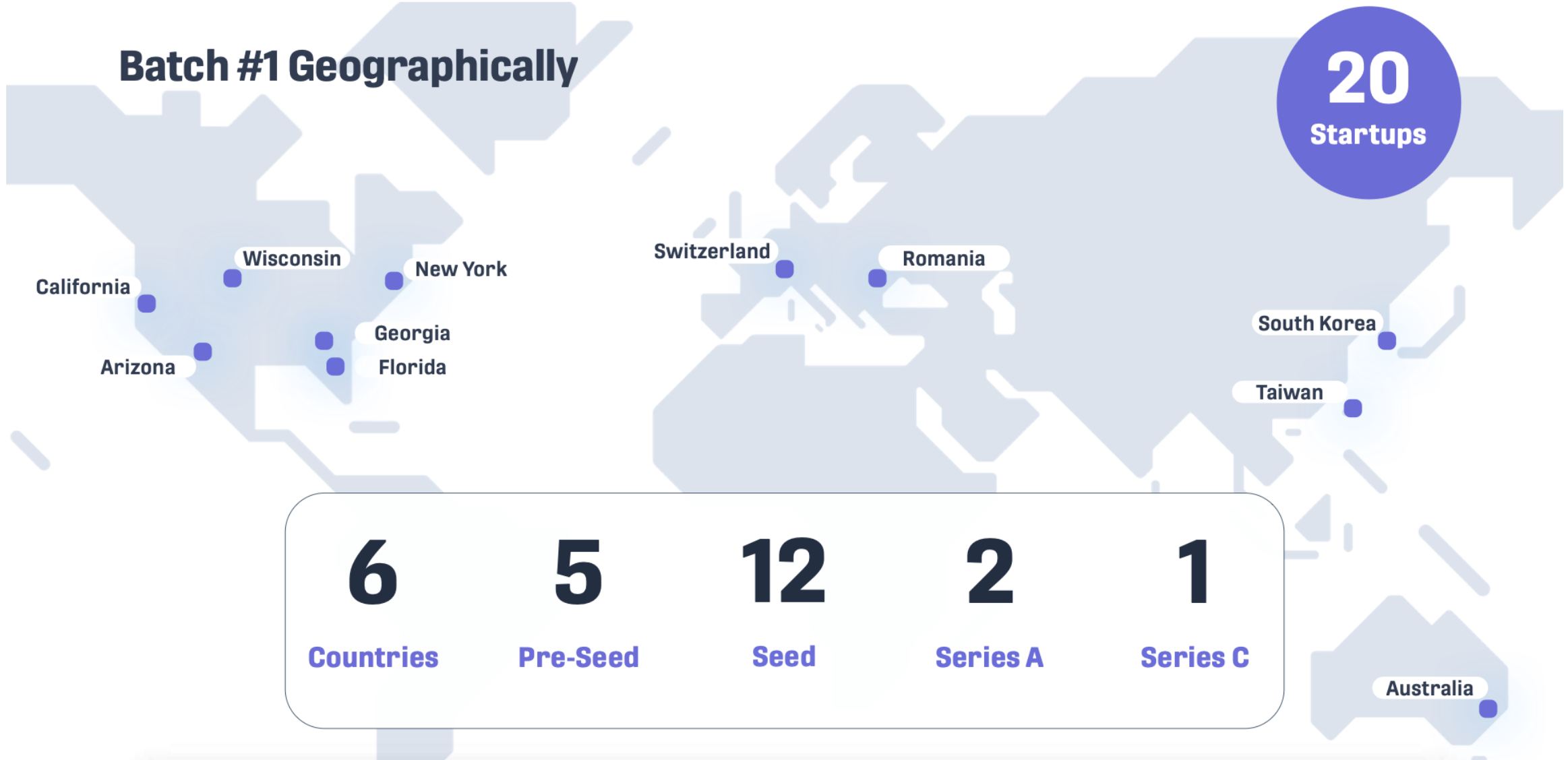
40+ semiconductor startups accelerated through NeoCity to date



Startups



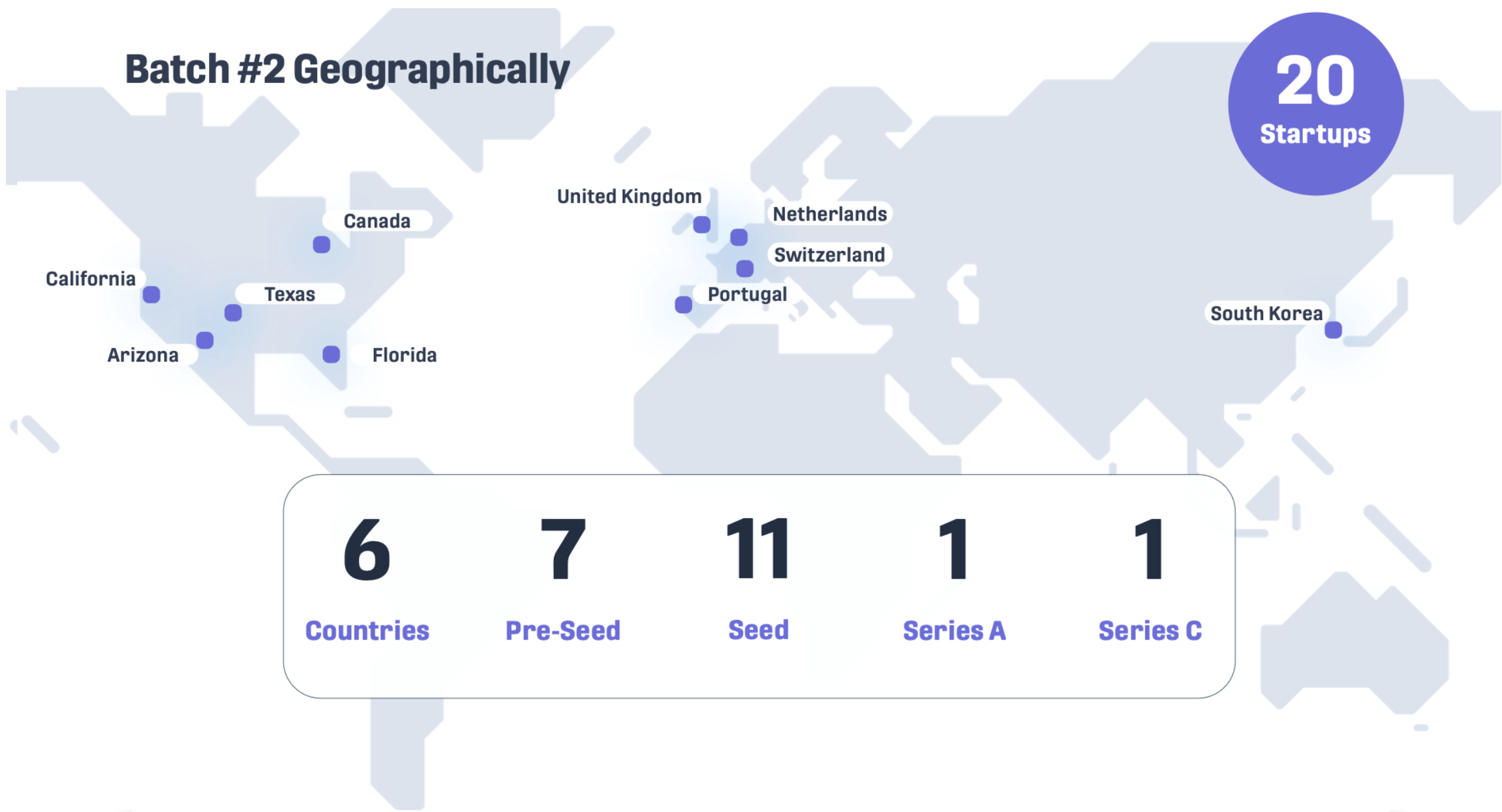
40+ semiconductor startups accelerated through NeoCity to date



Startups



40+ semiconductor startups accelerated through NeoCity to date



Startups

 NTessimal	 Piersica	 spacetek TECHNOLOGY	 bos SEMICONDUCTORS	 PICadvanced
 WAVE PHOTONICS	 ITDA SEMICONDUCTOR CO., LTD.	 AMBATURE	 Silicon Dynamix	 NANTENNA
 AEROSENS	 LumonIQ	 NUVIEW	 NITRIDE GLOBAL	 ALUVIA
 SkyMirr FOUNDRY FOR BETTER QUALITY OF LIFE	 schemata	 ae²ts Advanced Energy & Environmental Technology Solutions Inc.	 ParaScalr	 GDS FACTORY

40+ semiconductor startups accelerated through NeoCity to date

Startups



Startups



Silicon Valley Summit (June & November)

18+ INDUSTRIES	25+ EXECUTIVE SPEAKERS
300+ STARTUP PITCHES	3,000+ TOTAL ATTENDEES

40+ semiconductor startups accelerated through NeoCity to date

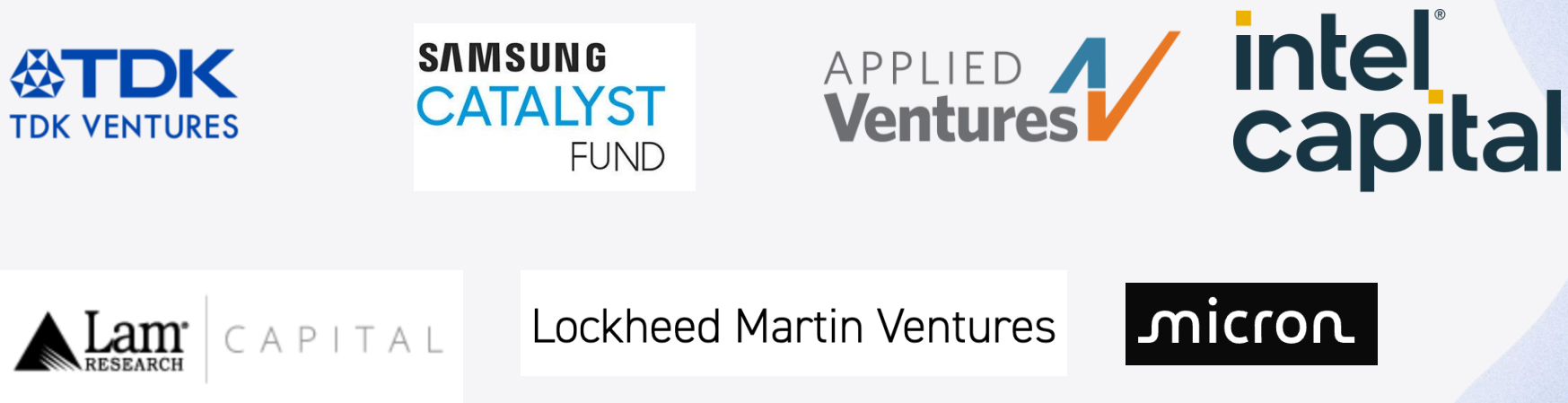
Startups



Startups

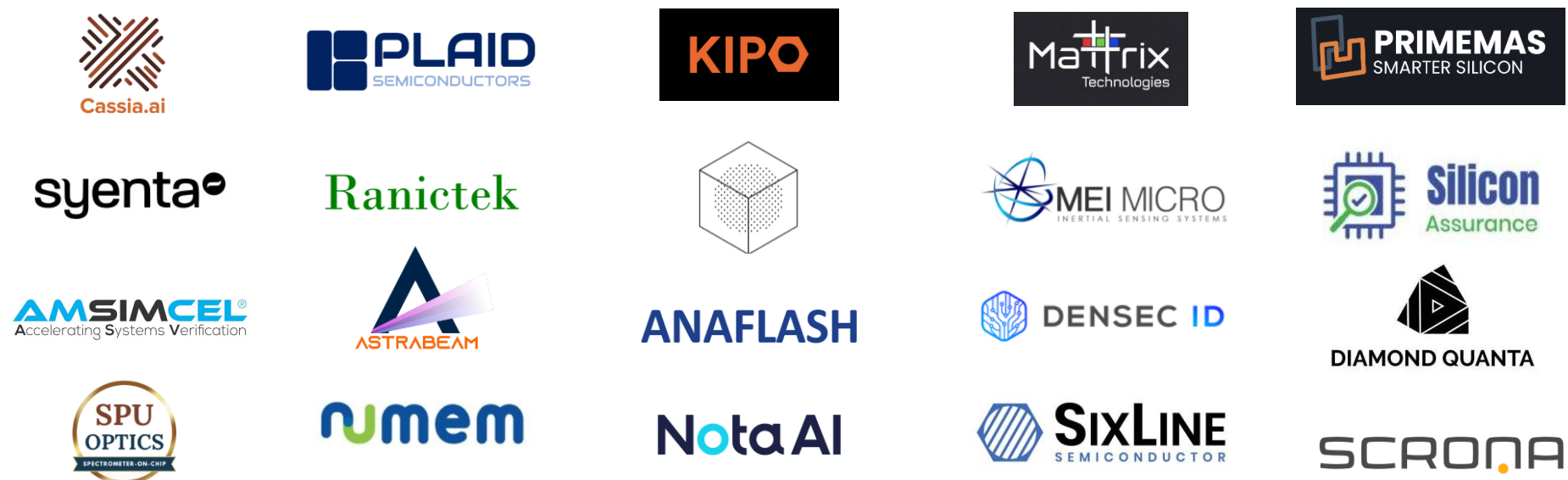


Semiconductor Investor Engagement



40+ semiconductor startups accelerated through NeoCity to date

Startups



Startups



Gov. Incentives



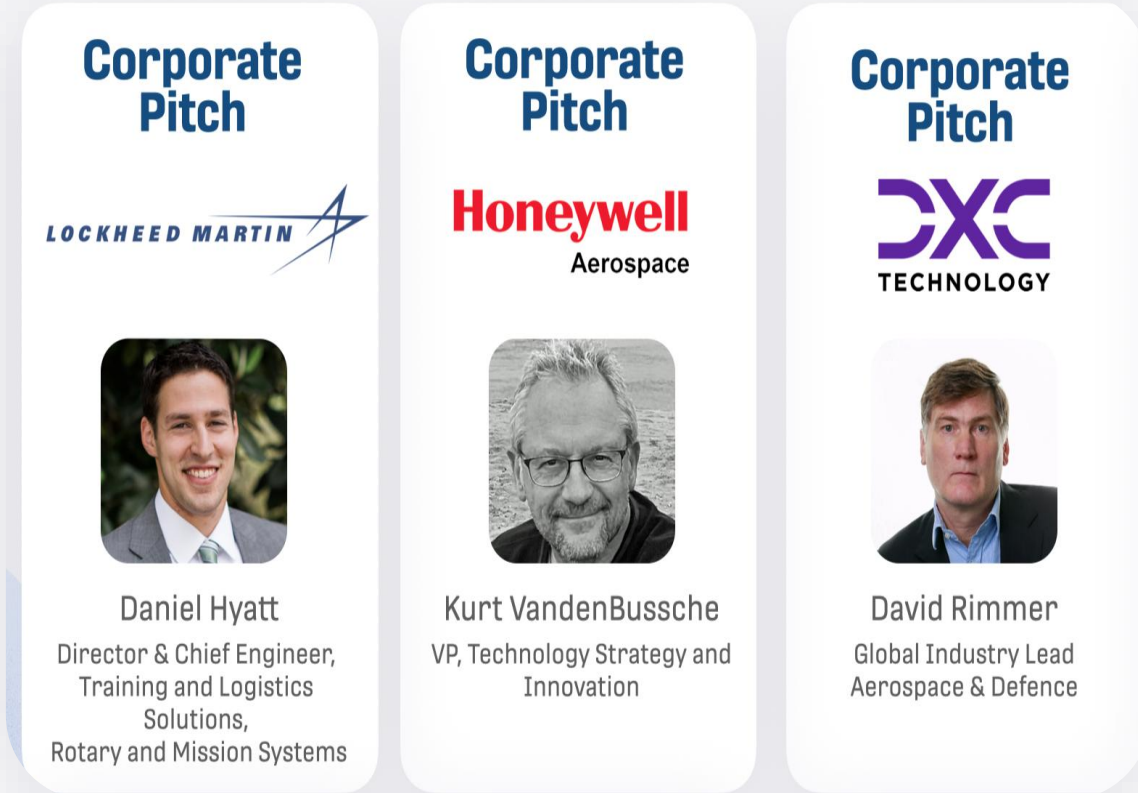
Demos



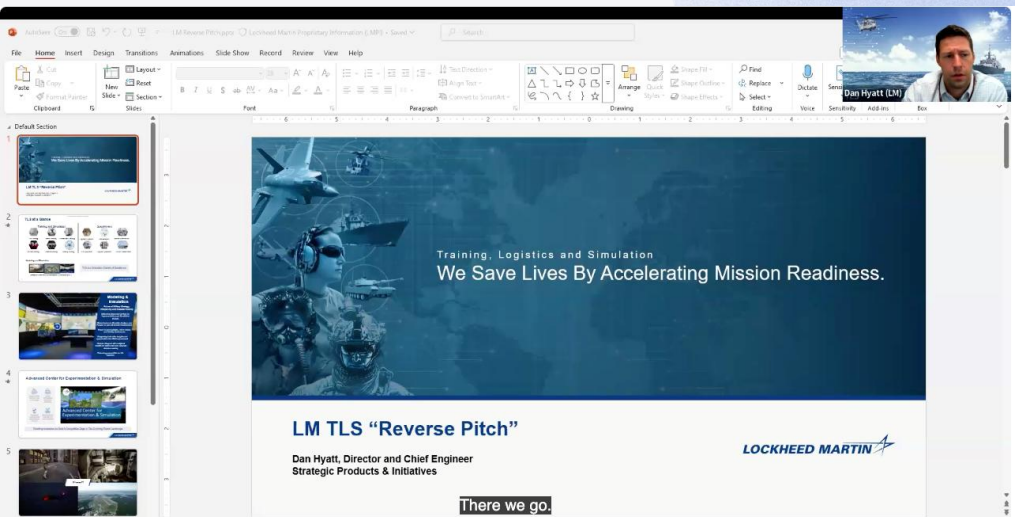
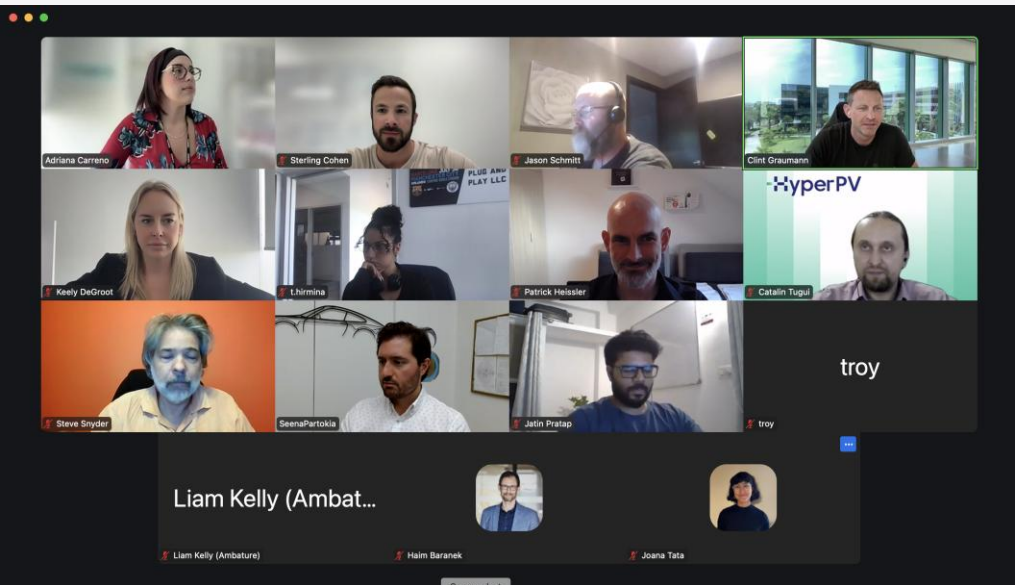
Direct Intros



Virtual Corporate Reverse Pitches



GTM Workshops



Examples of access (September – October 2025)

SEMICON[®]WEST
OCTOBER 7-9, 2025

AI Ready
Data Centers

Sept 11, 2025



Om Nalamasu
SVP, CTO



Katherine Dei Cas
EVP



Jennifer Ard
Managing Director



Mohsen Moazami
President



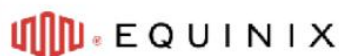
Dinesh Ramanathan
SVP of Corporate Strategy



Frank Sanders
CVP Supply Chain



Justin Dustzadeh
CTO



Jonathan Siddharth
Co-Founder & CEO



Alireza Harandi
SVP Data Centers



Ravi Mahatme
Senior Director of
Product Management



Jeff Tatarchuk
Co-Founder & CGO



Pete Marsters
Senior Manager



Bret Kugelmass
CEO



Bruno Berti
SVP, Global
Product Management



Kristen Vosmaer
Managing Director



Raghuram Madabushi
Director, NG Partners

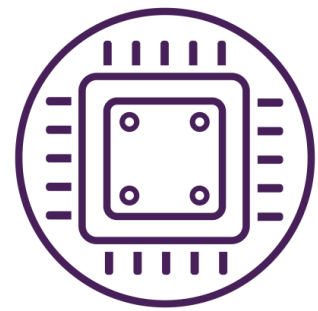


Phill Lawson-Shanks
CIO



Tanuj Dutta
Partner



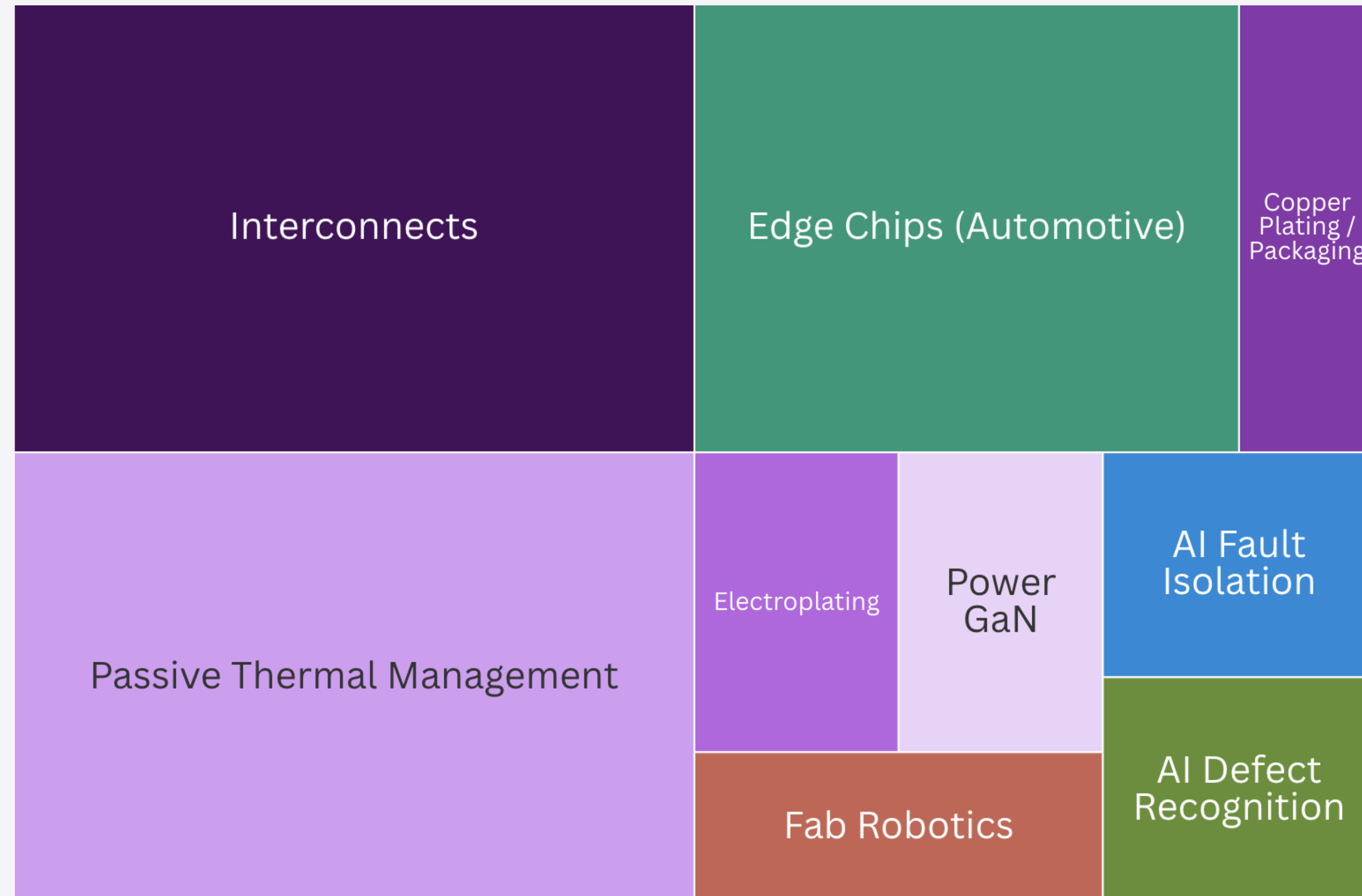


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SEMICONDUCTORS

Corporate Partners



Map of past corporate partner request areas



Select investments across semiconductor tech

Accelerators &
Custom Chips

groq™

RECOGNI

tenstorrent

Lemurian
Labs

Sensing

zaDar

TOPOSENS

— NVI —
SENS

EDA &
Platforms

Astrus

AMSIMCEL®
Accelerating Systems Verification

CELUS

edgeworx™

Network & Connectivity

Quantenna

AQUANTIA

Memory

ANAFLASH

Materials

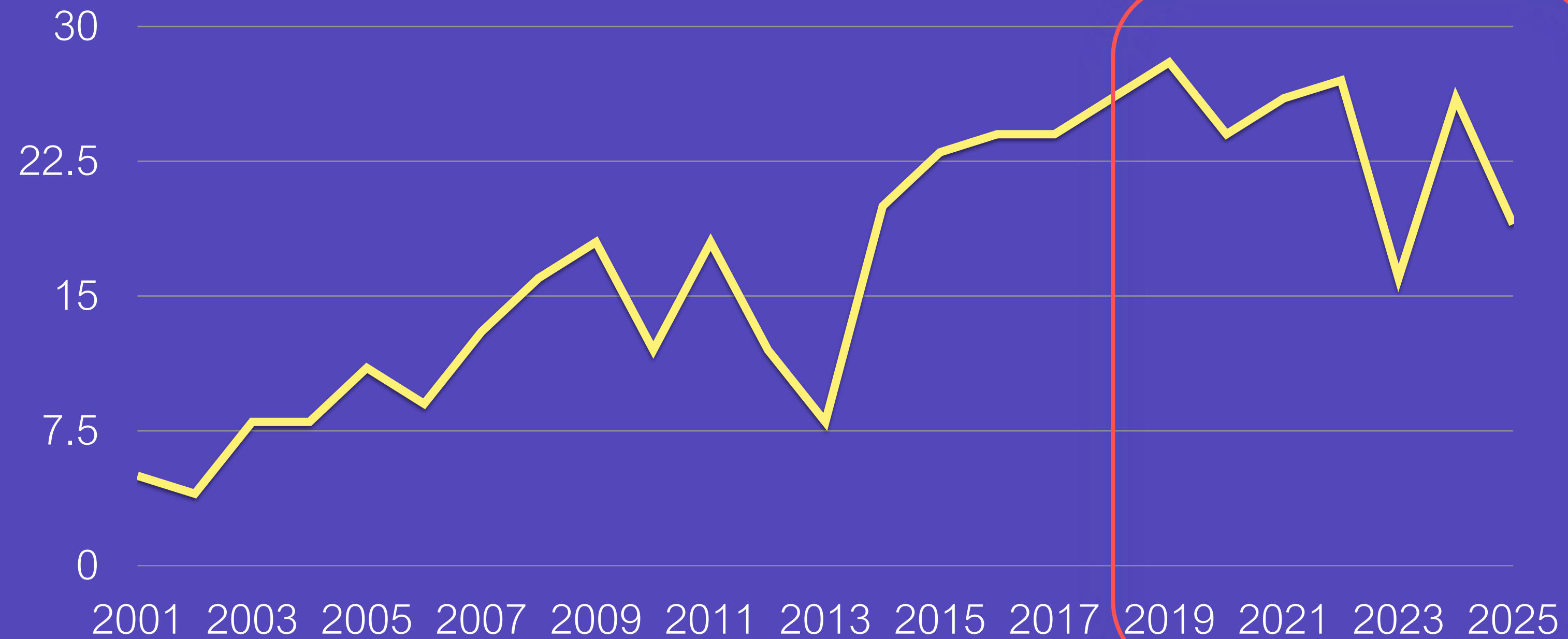
TOPOLOGIC

Security

CASPIA
TECHNOLOGIES

M&A Data

Number of M&A Deals



Key Statistics

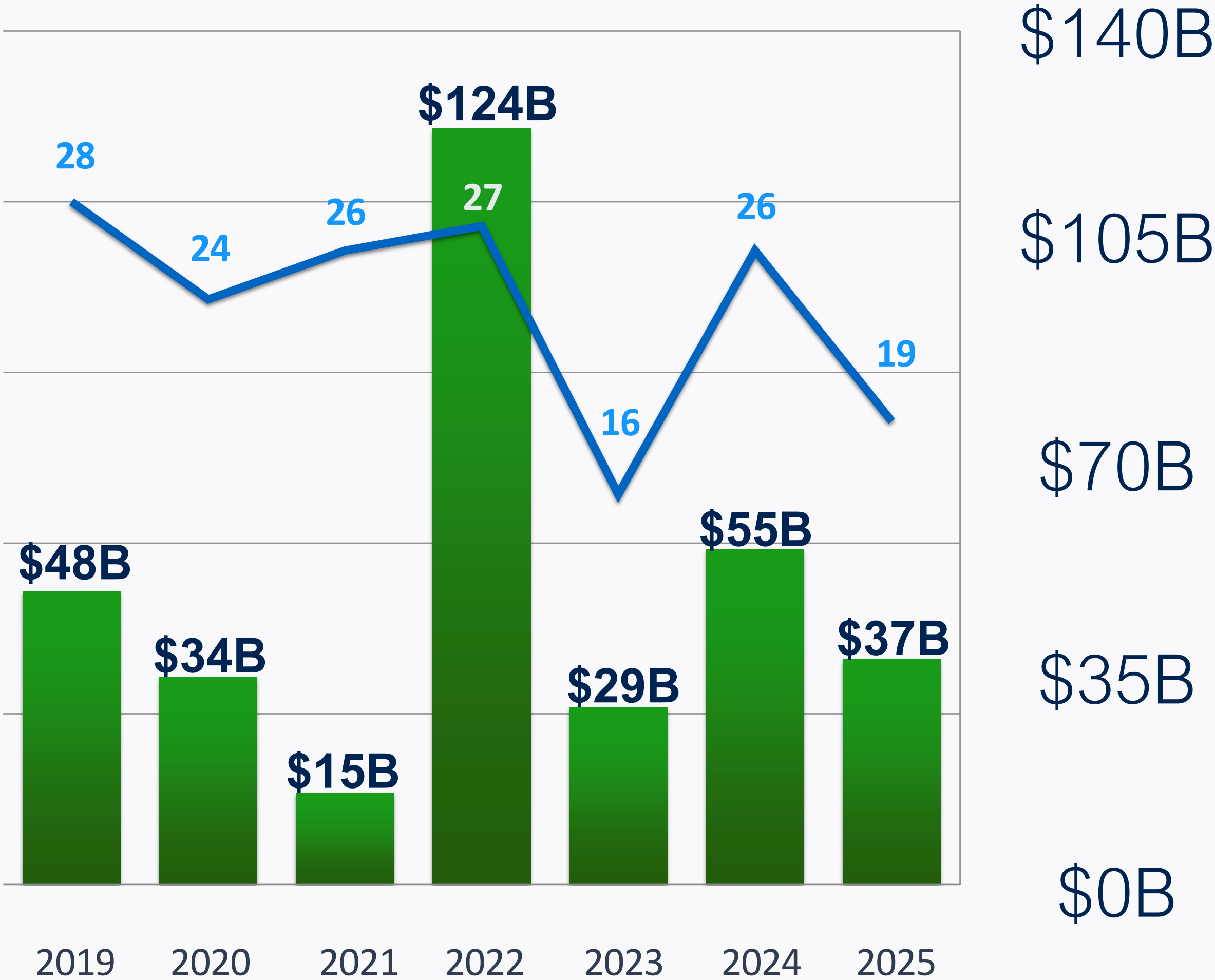
- 2019-2025 Q2
- 167 Acquisitions
- 72% Venture Backed
- \$402M
Max Venture Funding
- <\$1.0M
Min Venture Funding

M&A Funding

Key Statistics

- 69% Decline (2019-2021)
- ~8X Spike (2021-2022)
- H1 2024 12 Acquisitions
H1 2025 18 Acquisitions
- H1 2025 Ahead of pace

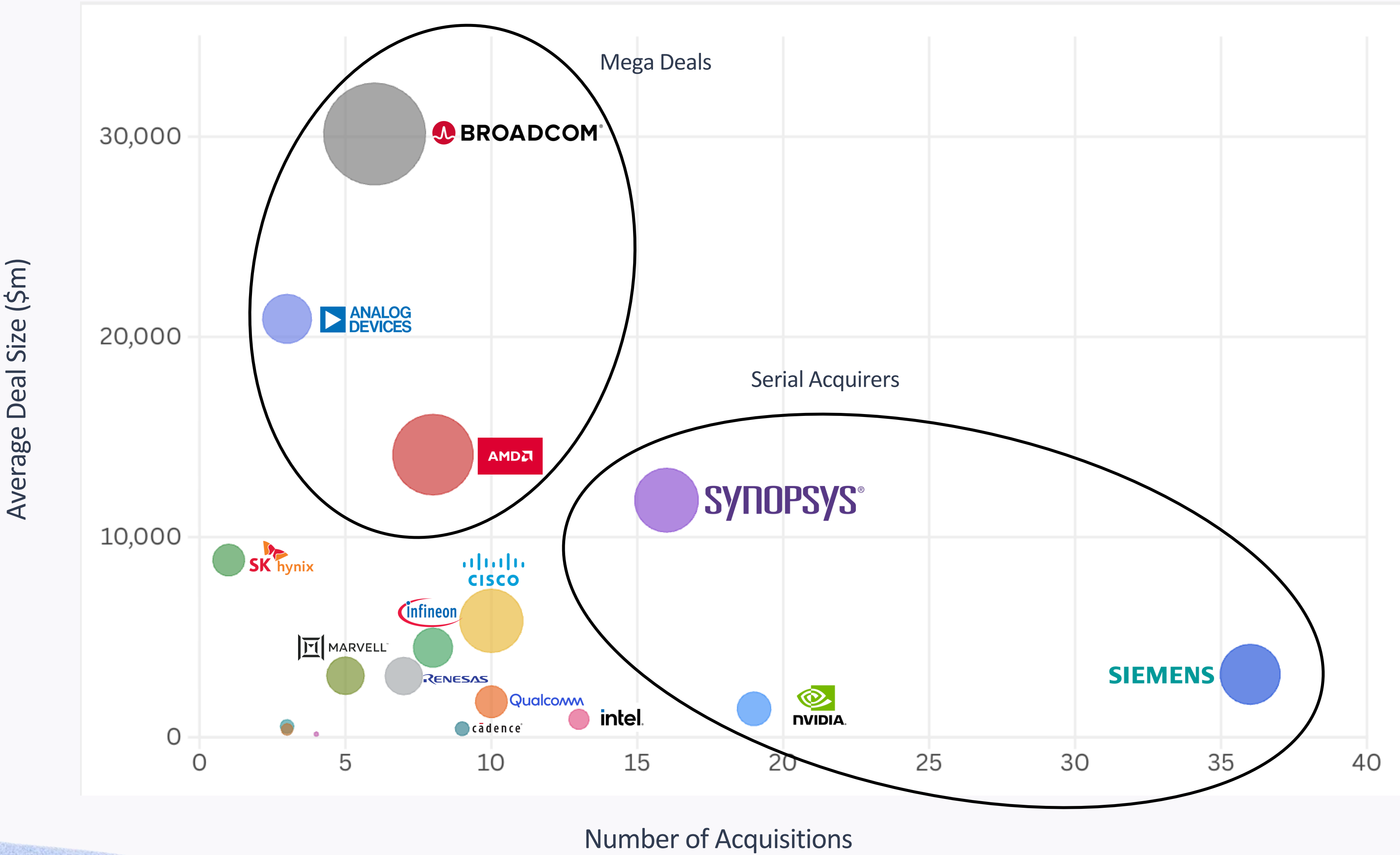
Total Funding and Deal Count



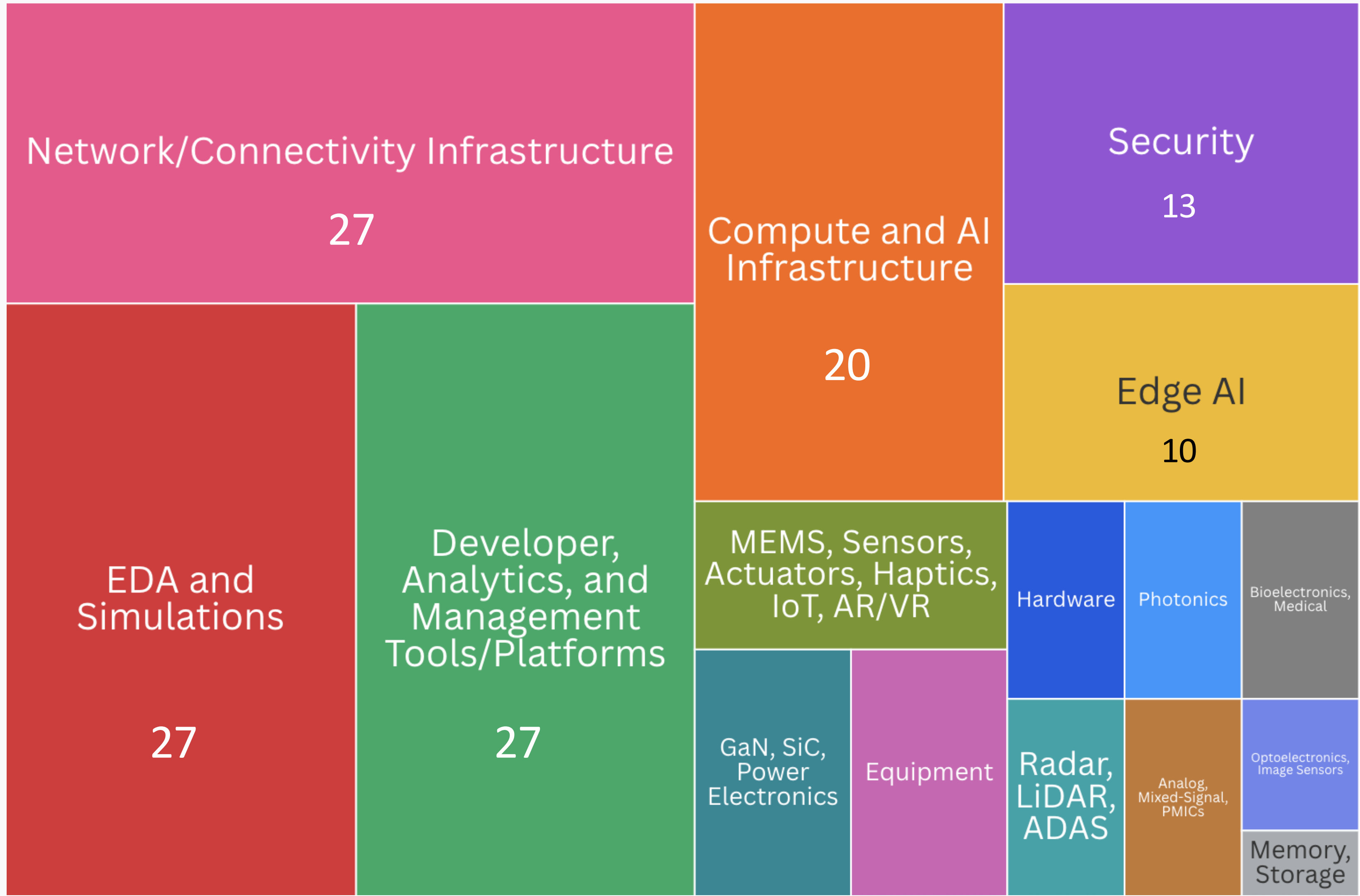
Total Funding
Deal Count

Corporate Activity: 2019 - 2025 Q2

*Bubble Size = Net Spend



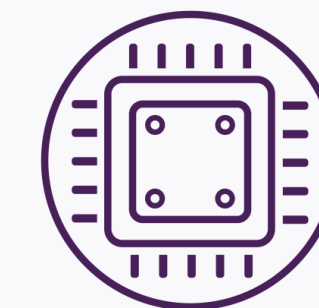
Number of Acquisitions per Category: 2019 - 2025 Q2



Tracking 167 Total Acquisitions (2019 - 2025 Q2)

Next to come:

PLUGANDPLAY NEOCITY



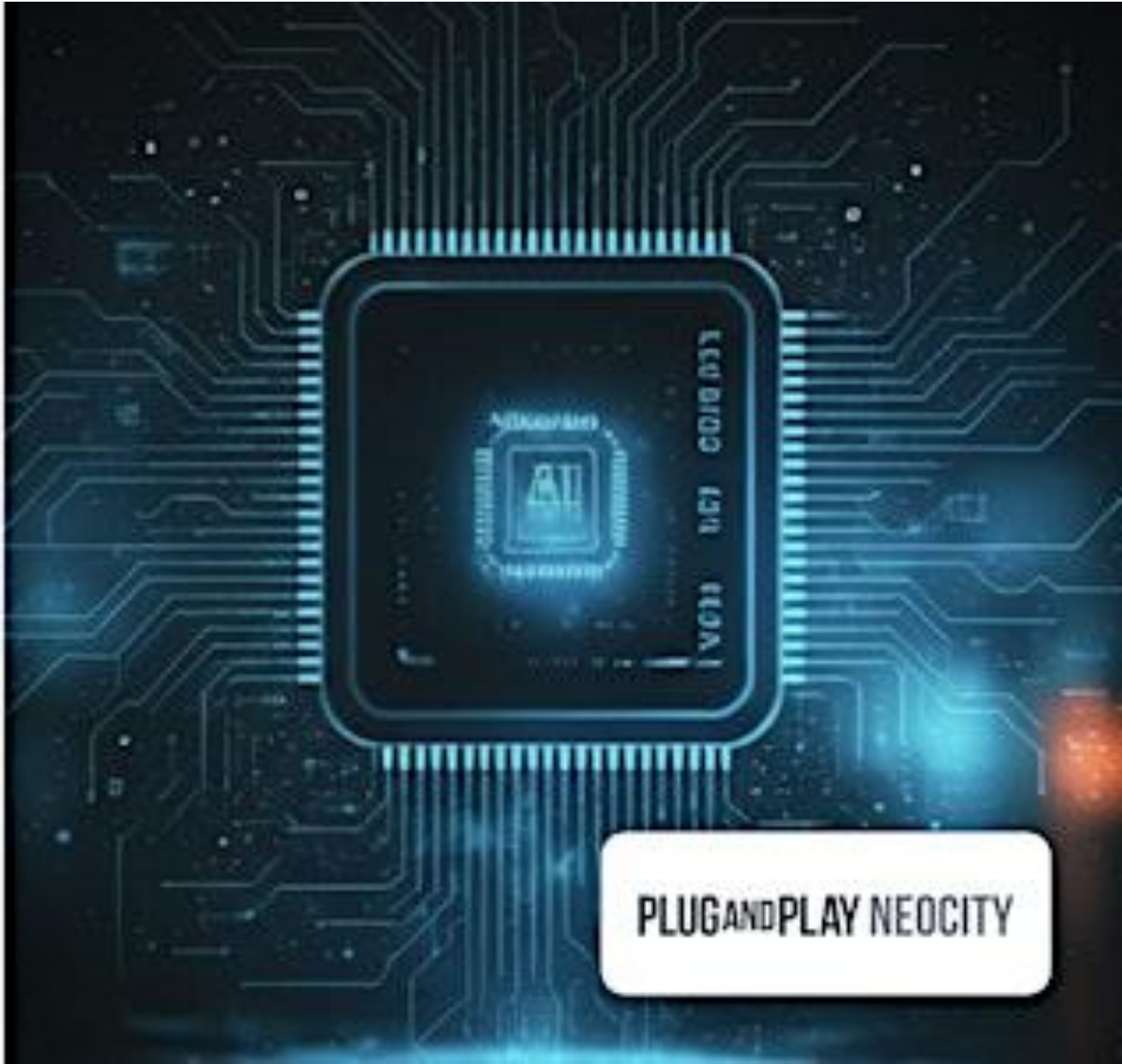
PLUGANDPLAY
SEMICONDUCTORS

Next to come:

PLUGANDPLAY
SEMICONDUCTORS

**MedTech + Microchips:
Innovation at the
Intersection**

September 25, 2025
3:00 pm – 7:00 pm
OC Building - NeoCity, FL

A glowing blue microchip with circuitry patterns on a dark background. The chip has 'AI' on it and 'PLUGANDPLAY NEOCITY' is written in a white box at the bottom right.

PLUGANDPLAY NEOCITY

This Thursday!

PLUGANDPLAY NEOCITY

Join us at
pnptc.com

NEOCITY, FLORIDA

EXPO

2025 COHORT

OCTOBER 30, 2025

PLUGANDPLAY NEOCITY

October 30th

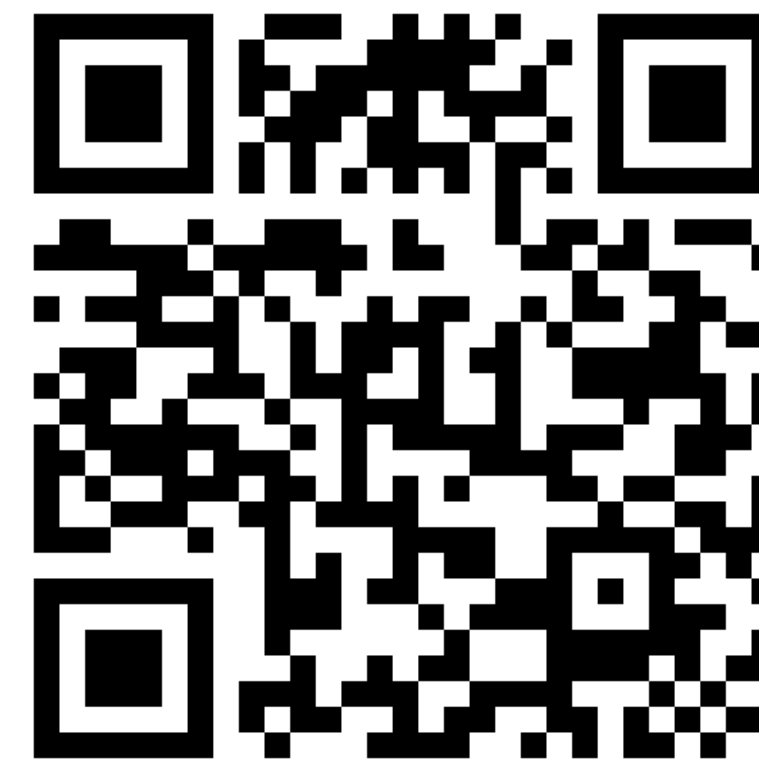


—
Thank you!

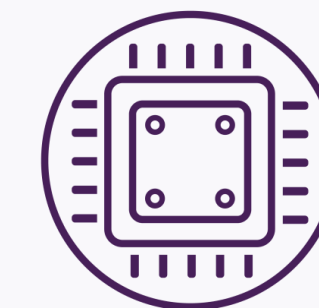


Sterling Cohen
Ventures Associate
s.cohen@pnpt.com

Message on LinkedIn



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